







# Pension Administration Strategy

January 2021

#### **Contents**

- 1. Regulatory framework and purpose
- 2. Review of the strategy
- 3. Liaison and communication
- 4. Employer duties and responsibilities
- 5. Payments and charges
- 6. Administering authority duties and responsibilities
- 7. Unsatisfactory performance
- 8. Appendices
  - a. Authorised contacts form
  - b. Schedule of charges
  - c. Charging levels

#### Regulatory framework and purpose

#### 1. The regulations

This strategy is made under Regulation 59 of The Local Government Pension Scheme Regulations (LGPS) 2013.

In line with these regulations West Yorkshire Pension Fund (WYPF), Lincolnshire Pension Fund (LPF), Hounslow Pension Fund (HPF) and Barnet Pension Fund (BPF) employers have been consulted on the strategy, and a copy has been sent to the secretary of state.

#### 1.1 Purpose

This strategy covers West Yorkshire Pension Fund, Lincolnshire Pension Fund, Hounslow Pension Fund and Barnet Pension Fund, administered under a collaboration agreement. Within this document the shared service administration, based in Bradford with a satellite office in Lincoln, will be referred to as 'the administrator'.

This strategy outlines the processes and procedures to allow WYPF, LPF, HPF, BPF and employers to work together in a cost-effective way to administer the LGPS whilst maintaining an excellent level of service to members. It recognises that working co-operatively and collaboratively will be key to achieving these aims.

Each of the funds that make up WYPF's shared service arrangement also manage and maintain separate stand-alone fund policies which are available under the relevant fund's 'policies' area on the shared service website.

#### 2. Review of the strategy

This strategy will be reviewed as soon as reasonably possible following any changes to the regulations, processes or procedures that affect the strategy or on an annual basis if this occurs sooner.

Changes to this strategy will be made following consultation with employers and a copy of the updated strategy will be sent to the secretary of state.

The administrator will constantly seek to improve communications between itself and the employers.

Employers are welcome to discuss any aspect of this strategy with the administrator at any time and may make suggestions for improvement to the strategy.

#### 3. Liaison and communication

#### 3.1 Authorised contacts for employers

Each employer will nominate a contact to administer the three main areas of the LGPS:

- o a strategic contact for valuation, scheme consultation, discretionary statements and IDRPs
- o an administration contact for the day-to-day administration of the scheme, completing forms and responding to queries, and
- o a finance contact for completion and submission of monthly postings and co-ordination of exception reports

 $If they wish, employers may also nominate additional contacts by completing an authorise duser list. If a third-party organisation provides service <math>\underline{\underline{}}$  for the employer they too can be added as an authorised contact.

 $All contacts will receive a login name and password that allows them to access the {\it Civica} employer portal for online administration and the combined remittance and monthly return.}$ 

When registering, each contact should complete a **Main contact registration** form and **Authorised user list** form, and sign the administrator's user agreement for the secure administration facility.

Commented [SD1]: Added Barnet in this section

Commented [SD2]: Added Barnet in this section

The three main contacts are responsible for ensuring that contacts are maintained by notifying the administrator when one leaves and registering new contacts where necessary.

### 3.2 Liaison and communication with employers

The administrator will provide the following contact information for employers and their members.

- ${\color{red} \bullet} \ \ {\color{black} A named Pension Fund Representative for regulatory or administration queries, training, advice and guidance } \\$
- o A named Finance Business Partner to assist with the monthly returns process
- A dedicated contact centre for member queries

In addition to this, the administrator takes a multi-channel approach to communication with its employers.

Format of communication	Frequency	Method of distribution
Pension Fund Representatives	8.30am to 4.30pm Monday to Friday	Face-to-face/telephone/e-mail
Website	Constant	Web
Fact card	1 per year	Mail
Fact sheets	Constant	Web
Employer guide	Constant	Web/electronic document
Ad hoc training	As and when required	Face-to-face
Update sessions	Up to 2 per year	Meeting
Annual meeting	1 per year	Meeting
Manuals/toolkits	Constant	Web/electronic document
Pension Matters and round-up	12 per year and as and when required	Wordpress blog and gov.direct bulk mail
Social media	Constant	Web
Ad hoc meetings	As and when required	Face-to-face
Employer webcastsWorkshops	1 per week 10 per year	Cloud hosted live webinarFace to face
Bite size workshops	2 per month on a trial basis	Cloud hosted live webinar

## 4. Employer duties and responsibilities

When carrying out their functions employers must have regard to the current version of this strategy.

#### 4.1 Events for notification

Event	Preferred method of notification	Other methods available	Target	Acceptable performance
Monthly postings (submitted via secure portal)	Approved spreadsheet	None	19th day of the month following the month in which contributions were deducted	100% compliance of returns received in target
New starters	Monthly return		Notified via the monthly return, the administrator will process the data within 2 weeks following monthly return submission	90% compliance or better

Formatted Table

Event	Preferred method of notification	Other methods available	Target	Acceptable performance
Change of hours, name, payroll number, or job title	Monthly return (exception report)	Web form	Notified via monthly returns, the administrator will process the data within 2 weeks following monthly return submission For exception report output from the monthly return, change data response must be provided to the administrator within 2 weeks of receipt of the exception report	90% compliance or better
			If the employer is not using monthly return, then information is due within 6 weeks of change event	
50/50 & main scheme elections	Monthly return		Notified by the employer via monthly return, the administrator will process the data within 2 weeks following monthly data submission	90% compliance or better
Service breaks/absence	Web form		Within 6 weeks of the date of the absence commencing	90% compliance or better
Under 3 month opt-outs	Monthly return		Notified by the employer via monthly return, the administrator will process the data within 2 weeks following monthly data submission	90% compliance or better
Leavers	Monthly return Web form Monthly returns (exception reports)		Notified by the employer via monthly return, the administrator will process the data within 2 weeks following monthly data submission, else within 6 weeks of leaving For exception reports leaver forms must be provided within 2 months of receipt of the	90% compliance or better
Retirement notifications	Web form		exception recept the exception report  10 days before the member is due to retire unless the reason for retirement is ill health or redundancy	90% compliance
Death in service notifications	Webform		Within 3 days of the date of notification	100% compliance

#### 4.1.2 Notifiable events

Employers should also provide information on any circumstances which might affect their future participation in the Fund or their ability to make contributions to the Fund "notifiable events". These include the following:

- A decision which will restrict the employer's active membership in the Fund in future
   Examples include: ceasing to admit new members under an admission agreement; ceasing to designate a material proportion of posts for membership; setting up a wholly owned company whose staff will not all be eligible for Fund membership; outsourcing a service which will lead to a transfer of staff
- Any restructuring or other event which could materially affect the employer's membership
   Examples include: a Multi-Academy Trust re-structuring so there is change in constituent academies, the employer
   merging with another employer (regardless of whether or not that employer participates in the Fund), a material
   redundancy exercise, significant salary awards being granted, a material number of ill health retirements, large number
   of employees leaving voluntarily before retirement or the loss of a significant contract or income stream
- A change in the employer's legal status or constitution which may jeopardise its participation in the Fund
   Examples include the employer ceasing business (whether on insolvency, winding up, receivership or liquidation), loss
   of charitable status, loss of contracts or other change which means the employer no longer qualifies as an employer in
   the Fund
- If the employer has been judged to have been involved in wrongful trading
- If any senior personnel, e.g. directors, owners or senior officers have been convicted for an offence involving dishonesty, particularly where related to the employer's business
- Where the employer has, or expects to be, in breach of its banking covenant
- Details of any improvement notice (or equivalent) served by the appropriate regulator, e.g. Education Funding and Skills Agency, Office for Students, Charity Commission, Regulator for Social Housing etc, or S114 notice for local authorities

Employers should provide this information in advance of the event occurring (where possible) and or as soon as practicable thereafter.

#### 4.2 Responsibilities

Employers are responsible for ensuring that member and employer contributions are deducted at the correct rate, including any additional contributions. Organisations with third-party providers can't delegate responsibility for this even if day-to-day tasks are carried out by that provider.

The administrator is not responsible for verifying the accuracy of any information provided by the employer for the purpose of calculating benefits under the provisions of the Local Government Pension Scheme. That responsibility rests with the employer.

Any over-payment as a result of inaccurate information being supplied by the employer shall be recovered from that employer.

In the event of the administrator being fined by The Pensions Regulator, this fine will be passed on to the relevant employer where that employer's actions or inaction caused the fine.

#### 4.3 Discretionary powers

The employer is responsible for exercising the discretionary powers given to employers by the regulations. The employer is also responsible for compiling, reviewing and publishing its policy to employees in respect of the key discretions as required by the regulations. A copy of these discretions should be sent to the administrator.

Commented [SD3]: New section added for 2021

#### 4.4 Member contribution bands

Employers are responsible for assessing and reassessing the contribution band that is allocated to a member at least once a year in April or more frequently if required in their policy. The employer must also inform the member of the band that they have been allocated on joining the scheme and when they have been reallocated to a different band.

#### 4.5 Internal dispute resolution procedure (IDRP)

Employers must nominate an adjudicator to deal with appeals at stage one of the IDRP where the dispute is against a decision the employer has made or is responsible for making. Employers are responsible for providing details of the IDRP and the adjudicator in writing to members when informing them of decisions they have made.

#### 5. Payments and charges

#### 5.1 Payments by employing authorities

Employing authorities will make all payments required under the LGPS regulations, and any related legislations, promptly to the relevant pension fundand/or its additional voluntary contribution (AVC) providers (Prudential/Scottish Widows/Standard Life) as appropriate.

#### 5.2 Paying contributions

Member and employer contributions can be paid over at any time and should be accompanied by a monthly postings submission must be paid to the relevant fund by the 19th day of the month following the month in which the deductions were made. The monthly posting submission should be uploaded to the administrator by the same deadline and the data should reconcile to the payment made to the relevant fund.

Where the 19th falls on a weekend or bank holiday, the due date becomes the last working day prior to the 19th.

#### 5.3 AVC deductions

Employers will pay AVCs to the relevant provider within one week of them being deducted.

#### 5.4 Late payment

The employer is reported to The Pensions Regulator where contributions are receive late in accordance with theregulator's code of practice. If a matching monthly posting submission is not provided with a contribution payment by the deadline this will also be recorded as a late payment because the relevant pension fund will not be able to correctly allocate the payment received.

#### 5.5 Payment method

Employers should pay the full early retirement cost in one instalment. WYPF employers may request to or pay by instalments over 5 years. Interest is charged if the option to pay by instalments is requested and agreed to, and the annual interest used is the Bank of England Base Rate +1%.

All augmentation cost must be paid in full in one payment.

#### 5.6 Early retirement costs.

Employers should pay the full amount of the cost of any early retirements.

WYPF employers must pay this within the 30-day payment term stated on the invoice. Depending on the ability to pay, WYPF may agree to payment by monthly instalments over a maximum period of 12 months. Interest will be charged at Bank of England base rate plus 1% if this option is agreed.

LPF and HPF will invoice their respective funds' employers and will have their own payment terms that should be discussed with them if the need arises.

#### 5.7 Interest on late payment

In accordance with the LGPS regulations, interest may be charged on any amount overdue from an employing authority by more than one month.

#### 5.8 Employer contributions

Employers' contributions rates are not fixed and employers are required to pay whatever is necessary to ensure that the portion of the fund relating to their organisation is sufficiently funded to meet its liabilities.

#### 5.9 Actuarial valuation

An actuarial valuation of the fund is undertaken every three years by the fund actuary. The actuary balances the fund's assets and liabilities in respect of each employer and assesses the appropriate contribution rate and any secondary payment, if appropriate, for each employer for the subsequent three years.

#### 5.10 Administration charges

The cost of running the administrator is charged directly to the shared service partners; the actuary takes these costs into account in assessing employers' contribution rates.

#### 6. Administering authority duties and responsibilities

When carrying out their functions the administrator will have regard to the current version of the strategy.

Formatted: Font: 10 pt

#### 6.1 Scheme administration

The administrator will ensure that workshops training sessions and annual meetings are held on a regular basis and actively seek to promote the Local Government Pension Scheme via the following events.

- o Employer annual meeting
- o Member annual meeting where appropriate
- o Pre retirement courses
- New starters induction courses
- Complete quide to administration workshop
- o-Your responsibilities workshop
- o Monthly contributions workshop
- o III-health retirement workshop
- o Pensionable pay workshop Employer training webcasts (replacing workshops)
- o Bite size training webinarsvideos

#### 6.2 Responsibilities

The administrator will ensure the following functions are carried out.

- 62.1 Provide a helpdesk facility for enquiries, available during normal office hours, providing a single point of access for information relating to the schemes being administered
- 6.22 Create a member record for all new starters admitted to the scheme
- 623 Collect and reconcile employer and employee contributions
- 624 Maintain and update members' records for any changes received by theadministrator
- 625 At each actuarial valuation the administrator will forward the required data in respect of each member and provide statistical information over the valuation period to the <u>relevant</u> fund <del>actuary</del> so that the <u>yir actuary</u> can determine the assets and liabilities for each employer
- 62.6 Communicate the results of the actuarial valuation for WYPF to the relevant employers. The adminstratoradministrator has a responsibility to support HPF and LPFthe other shared service pension funds, who are in turn responsible for communicating the results to their employers.
- 627 3.2.7 Provideoduce a benefit statement each year for every active, deferred and pension credit member-with a benefit statement each year
- 628 Provide estimate of retirement benefits on request by the employer
- 6296.28 Calculate and pay retirement benefits, deferred benefits and death in service benefits in accordance with LGPS rules, members' options and statutorylimits.
- 6210629 Comply with HMRC legislation

#### 6.3 Decisions

The administrator will ensure that members are not if ied of any decisions made under the scheme regulations in relation to their benefits within 10 working days of the decision being made and will ensure the member is informed of their right of appeal.

#### 6.4 Discretionary powers

The administering authorities with support from the administrator will ensure the appropriate policies are formulated, reviewed and publicised in accordance with the scheme regulations.

#### 6.5 Internal dispute resolution procedure (IDRP)

The administrator will deal with employer appeals at stage two of the IDRP for WYPF and LPF. A nominated officer of the London Borough of Hounslow will undertake this role for HPF with the same arrangements for the London Borough of Barnet.

WYPF will nominate an adjudicator to deal with appeals at stage one and stage two of the IDRP where the appeal is against

January 2021

Formatted: Font: 10 pt

Formatted: Font: 10 pt

**Formatted:** List Paragraph, Right: 0.2 cm, Space Before: 2.8 pt, Outline numbered + Level: 3 + Numbering Style: 1, 2, 3, ... + Start at: 1 + Alignment: Left + Aligned at: 0.69 cm + Indent at: 1.69 cm, Tab stops: 1.69 cm, Left

Formatted: Font: 10 pt

**Formatted:** Right: 0.2 cm, Space Before: 2.8 pt, Outline numbered + Level: 3 + Numbering Style: 1, 2, 3, ... + Start at: 1 + Alignment: Left + Aligned at: 0.69 cm + Indent at: 1.69 cm

Formatted: Not Expanded by / Condensed by

a decision the administrator has made or is responsible for making.

#### **6.6 Fund performance levels**

The minimum performance targets are shown below.

Service	Days	Minimum targe
1. New member records created	10	85%
2. Update personal records	10	85%
3. Posting monthly contributions to member records	10	95%
4. Calculate and action incoming transfer values	35	85%
5. Deferred benefits – payment of lump sums	3	90%
6. Provide details of deferred benefit entitlement	10	85%
7. Refund of contributions – notification of entitlement	5	85%
8. Refund of contributions – payment	5	90%
9. Pay transfers out on receipt of acceptance	35	85%
10. Provide estimate of retirement benefits	10	75%
11. Retirement benefits – payment of lump sum	3	90%
12. Retirement benefits – recalculation of pension/lump sum	10	85%
13. Calculation and payment death benefits on receipt of all necessary information	5	90%
14. Make death grant payment to the member's nomination (provided all relevant information is received)	1 month	100%
15. Percentage of telephone calls answered within 20 seconds		90%
16. Annual benefit statements issued to deferred members by		31 May
17. Annual benefit statements issued to active members by		31 August
18. Make payment of pensions on the due date		100%
19. Issue P60s to pensioners within statutory deadlines		100%
20. Provide information on request in respect of pension share on divorce within legislative timescales	⁄e	100%
21. Implement Pension Share Orders within legislative time scales		100%
22. Undertake annual reviews to establish continuing entitlements to pensions for childre over the age of 17	en	100%
23. Implement changes in pensioner circumstances for the next available pensioner payro	oll	100%

#### 7. Unsatisfactory performance

# 7.1 Measuring performance

Both employer and <u>WYPF-administrator</u> targets will be measured on a quarterly basis using the Civica document management system. Administrator performance levels will be published on a monthly basis to the shared service pension funds and fire authorities. Overall administrator performance will be published by the funds in their Report and Accounts.

#### 7.2 Unsatisfactory performance

Where an employer materially fails to operate in accordance with the standards described in this strategy, and this leads—to extra costs being incurred by the administering authority, the administering authority may issue a written notice to the employer requiring that these extra costs be met by the employer. A schedule of charges is detailed in Appendix B.

January 2021 10

Formatted: Not Expanded by / Condensed by

# Appendix A – Main contact registration and authorised user list

**Commented [SD4]:** Final version needs new form adding (minor version change )

#### Main contact registration form

Date signatures valid from

West Yorkshire Pension Fund

Main contact registrat	ion form
Employer name and location code	•
Employer address	
Important: please read the guidance	e note on Managing your WYPF contacts before you complete this form.
Strategic contact	
Name	Address if different from above
Job title	
Phone	Specimen signature
Email	
Administration contact	
Name	Address if different from above
Job title	
Phone	Specimen signature
Email	
Finance contact	
Name	Address if different from above
Job title	
Phone	Specimen signature
Email	
Contact at third-party payroll prov	vider (if applicable and not listed above)
Name	Company name and address
Job title	
Phone	Specimen signature
Email	

main contact registration oct 2018

January 2021 11

Signed (by current authorised signatory)

#### Authorised user list

Commented [SD5]: Needs new form on final version



#### Authorised payroll user list

Please give the full name, phone number and email address of the additional people you authorise to submit information for you. We will give them a secure administration account.

Full name	Phone number	Email address	
Date authorised users valid from			
Signed (by current authorised signatory)			

# Appendix B – Schedule of charges

Performance areas	Reason for charge	Basis of charge
1. Any overpayment made to a member due to inaccurate information provided by an employer will be recovered from employer, if the total overpaid is more than £50.	If the overpaid amount is the result of the employer's error, and the amount is over £50, then as such it will be recharged to the employer, plus costs of resolving and recovering the overpayment. If the overpayment is recovered from the member, then the amount recovered will be passed back to the employer, less any cost of overpayment recovery actions.	Actual amount overpaid + admin charge (admin charge will be based on managerial input at level III).
2. Contributions to be paid anytime but latest date by 19th of month (weekends and bank holidays on the last working day before 19th)	Due by 19th month – late receipt of funds, plus cost of additional time spent chasing payment.	Number of days late interest charged at base rate plus 1%.
3. Monthly return due anytime but latest by 19th month, errors on return, i.e. employer/employee rate deducted incorrectly, exception reporting errors to be resolved within two months.	Due by 19th month, any additional work caused by late receipt of information incorrect information, incorrect contributions.	Failure to provide appropriate information, resulting in significant work will result in admin charge (at Senior Pensions Officers level II).
4. Change in member detail	If submitted via monthly data, the administrator will process data within 2 weeks following monthly data submission. For exception reports output from monthly returns, change data response must be provided to the administrator within 2 weeks of receipt of the exception report.	Failure to provide appropriate information, resulting in significant work will result in admin charge (at Pensions Officer level I).
5. Early leavers information	If submitted via monthly data, the administrator will process data within 2 weeks following monthly data submission, else within 6 weeks of date of leaving. For exception reports leaver forms provided to WYPF within two months of receipt of the exception report.	Failure to provide appropriate information, resulting in significant work will result in admin charge (at pension officers level I).
6. Retirement notifications	Due 10 working days before last day of employment unless the reason for retirement is ill health or redundancy – additional work caused by late receipt of information.	Failure to provide appropriate information, resulting in significant workwill result in admin charge (at senior pension officers level II).
7. Death in membership	Due within 3 working days of the notification – additional work caused by late receipt of information.	Failure to provide appropriate information, resulting in significant work will result in admin charge (at pension manager level III).
8. AVC deducted from pay to be paid anytime but latest date by 19th month. (weekends and bank holidays on the last working day before 19th)	Additional investigative work caused through lack of compliance by employer.	Failure to comply by employer, causing additional work for WYPF will result in admin charge (at pension officers level I).
9. Re-issue of invoices	Charge based on number of request.	Additional work caused by reproducing invoices will result in admin charge (at pension officer level I).
10. Authorised officers list not updated – Pension Liaison Officers, monthly contributions responsible officers	Costs of additional work resulting from employer's failure to notify the administrator of change in authorised officers list.	Failure to comply by employer, causing additional work for WYPF will result in admin charge (at Pensions Officer level I).
11. Security breach on system re data protection	Recharge employers any fines imposed on us in this event	Actual amount fine imposed + admin charge (admin charge will be based on managerial input at level III).

Performance areas	Reason for charge	Basis of charge
12. Pension sharing order	For pension sharing order work, each party will be charged according to the instruction in the court order.	The charge is £350 + VAT for this work.
Miscellaneous items:  o Benefit recalculation  o Member file search and record prints	Where information is requested by members that is in addition to routine information.	A notional charge of £50 + VAT will be levied. Where the member has more than one known record, the charge is for each record.
<ul> <li>Supplementary information requests</li> </ul>		

# **Appendix C – Charging Levels**

Charges will be made on half a day basis, but for less than a quarter day no charge will be made and for more than half a day a full-day charge will be made. Any part or all of these charges may be waived at head of service discretion.

Charge levels	I	II	III
Daily charge	£96	£136	£220
Half day charge	£48	£68	£110

- o Level I work at Pensions Officer level
- o Level II work at Senior Pensions Officer level
- o Level III work at Pensions Manager level